### **Saturday, January 18**

TIME	TITLES	LOCATION
2:00pm – 5:00pm	Pre-conference workshop: Two Keys to Municipal Success: Sustainability and Engagement	Civic Ballroom North, 2 <sup>nd</sup> floor
2:00 - 3:30pm	Board Meeting - Redbrick Presentation	Civic Ballroom South, 2 <sup>nd</sup> floor
4:00pm – 6:00pm	Board Orientation	Civic Ballroom South, 2 <sup>nd</sup> floor

# Sunday, January 19

TIME	TITLES	LOCATION
9:00am – 6:00pm	Registration Open	Concourse
8:30 – 10:00 am	Pre-conference Workshop: Beyond the Numbers: Building a Brave Culture for Asset Management Success	Provincial Ballroom 2nd floor
10:30am – 11:15am	Zones 1 – 5 Meet Ups	

	Join your ROMA Board Zone representative for an opportunity to hear the work of the Board over the past year and to look ahead to 2025. This interactive session will provide insight into the ROMA Board priorities as well for Directors to hear about the issues on your mind.  • Zone 1: Sheraton Hall E-F, lower concourse  • Zone 2: Dominion Ballroom North, 2 <sup>nd</sup> floor  • Zone 3: Civic Ballroom North, 2 <sup>nd</sup> floor  • Zone 4: Civic Ballroom South, 2 <sup>nd</sup> floor  • Zone 5: Dominion Ballroom South, 2 <sup>nd</sup> floor	
11:30am – 12:15pm	Zone 6 – 10 Meet Ups  Join your ROMA Board Zone representative for an opportunity to hear the work of the Board over the past year and to look ahead to 2025. This interactive session will provide insight into the ROMA Board priorities as well for Directors to hear about the issues on your mind.  • Zone 6: Sheraton Hall E-F, lower concourse  • Zone 7: Dominion Ballroom North, 2nd floor  • Zone 8: Civic Ballroom North, 2nd floor  • Zone 9: Civic Ballroom South, 2nd floor  • Zone 10: Dominion Ballroom South, 2nd floor	
12:30pm - 1:00pm	Lunch Grab'n'Go	Exhibitor Hall

### ROMA 2025: Program Outline

1:00pm – 6:00pm	Trade Show Open	Sheraton Hall
1:15 - 2:00pm	ROMA Board Multi-Ministry Delegation	City Hall
1:00pm – 2:15pm	Concurrent Sessions	
1.	Provincial Offences  Learn more about the unique challenges and opportunities faced by rural communities in administering provincial offences.  Barb Ryner, President, Municipal Court Managers' Association  Stephen Dimanno, POA Manager, City of Kawartha Lakes	Dominion Ballroom South, 2 <sup>nd</sup> floor
2.	Rural Responses to Mental Health and Addictions  This session will explore the unique considerations around mental health and addictions in rural communities, as well as featuring successful rural responses to this crisis.  • Michael Nolan, Director of Emergency Services and Chief of the County of Renfrew Paramedic Service  • Dr. Scott Neufeld, Assistant Professor, Brock University  • Kristin Wheatcroft, Director, CMHA Agriculture Wellness Ontario  • Jennifer Dailloux, Deputy Mayor, Township of Algonquin Highlands	Dominion Ballroom North, 2nd floor

3.	Agricultural Economic Development  This session will explore how municipalities can support and plan for agricultural economic development including on-farm diversified uses, and agri-tourism.  Pam Duesling, PhD, Director of Community Planning and Development, Town of Pelham  Danielle Sharman, Farm Policy Analyst, Ontario Federation of Agriculture  John Turvey, Senior Policy Advisor, Ontario Ministry of Agriculture, Food and Agribusiness  Vince Brennan, Executive Director, Ontario Association of Agricultural Societies	Civic Ballroom South, 2 <sup>nd</sup> floor
4.	Supports for Indigenous Rural Community Members  Friendship Centres across Ontario play a vital role in serving Rural and Urban Indigenous community members. Learn about their Indigenous Homeward Bound Program's impact and strategies for supporting local Friendship Centres in your communities.  • Ashley Pitawanakwat, Urban Indigenous Homeward Bound Program Participant, Ontario Federation of Indigenous Friendship Centre  • Karolyn Harris, Senior Program Advisor, Housing & Homelessness, Ontario Federation of Indigenous Friendship Centres	Civic Ballroom North, 2 <sup>nd</sup> floor
2:15pm – 2:45pm	Coffee Break with Exhibitors Sponsored by Enbridge	Sheraton Hall
	Plenary Programming	

2:45 – 3:00	Welcome O Canada - "Sharp Four Quartet"	Grand Ballroom Centre/West
3:00 – 3:30	Opening Keynote: Chantal Hebert     Introduced by John Peevers, Director of Community, Media Relations & Economic Development, Bruce Power	Grand Ballroom Centre/West
3:30 – 3:40	The Hon. Lisa Thompson, Minister of Rural Affairs	Grand Ballroom Centre/West
3:40 - 4:30	What Can Be Done to Help End Rural Homelessness  Homelessness in rural areas is different from urban centres. It can seem like an overwhelming problem that cannot be solved. It certainly requires provincial and federal government investments in housing, income security programs and mental health and addiction services. At the same time, your municipality can contribute to local solutions with concrete action. An all-hands-on-deck approach is needed. Hear from experts about what can be done to help prevent, reduce, and ultimately end homelessness in community.  Panel Moderated by Nam Kiwanuka, TVO  Context setting presentation by:  Jesse Donaldson, Executive Vice President, HelpSeeker Technologies  Alina Turner, CEO, HelpSeeker Technologies  Terri Lee Kelford, Founder and Chair, The Rural Alliance to End Homelessness-Canada  Margaret Quirk, Mayor, Town of Georgina	Grand Ballroom Centre/West

	Justin Marchand, CEO, Ontario Aboriginal Housing Services	
4:30pm – 6:00pm	Welcome Reception Sponsored by GREENLAND Consulting Engineers and Pipesonic	Sheraton Hall
5:15pm - 6:15pm	Minister's Consultation on Communal Sewage  The Minister of Municipal Affairs and Housing, Paul Calandra, is inviting municipal elected officials to engage in discussion on important considerations related to the future of communal sewage.	Provincial Ballroom

# Monday, January 20

TIME	TITLES	LOCATION
7:00am – 5:00pm	Registration Open	Concourse
7:30am – 3:30pm	Trade Show Open	Sheraton Hall
7:30am – 8:15am	Breakfast, Visit with Exhibitors Sponsored By Bell	Sheraton Hall E/F
8:30 - 9:45	Plenary Programming	

### ROMA 2025: Program Outline

8:30 – 8:40	ROMA Chair, Christa Lowry	Grand Ballroom Centre/West
8:40 – 8:45	AGM, Afshin Majidi, ROMA Secretary Treasurer	Grand Ballroom Centre/West
8:45 – 9:00	Mississaugas of the Credit First Nation, Councillor Larry Sault	Grand Ballroom Centre/West
9:05 – 9:15	The Hon. Doug Ford, Premier of Ontario	Grand Ballroom Centre/West
9:20 – 9:25	IESO <sponsored>  • Lesley Gallinger, CEO and President</sponsored>	Grand Ballroom Centre/West
9:25 – 9:35	The Hon. Rob Flack, Minister of Agriculture, Food, and Agribusiness	Grand Ballroom Centre/West
9:35 – 9:40	IPE <sponsored>      Jessica Jaremchuk, Intact Public Entities      Shannon Devane, LAS</sponsored>	Grand Ballroom Centre/West
9:50 – 10:15am	Coffee Break with Exhibitors Sponsored by NWMO	Sheraton Hall

10:15am – 11:30am	Concurrent Sessions	
1.	Navigating Approvals for Energy Procurements  As provincial energy procurements continue, rural municipalities are seeing an increase in applications to host projects. Learn about how municipalities can take a strategic approach to coordinating reviews of project proposals, and how municipalities can negotiate community benefit agreements with project proponents.  Barbara Ellard, Director Resource and System Adequacy, IESO —  Lisa Asbreuk, Cunningham Swan  Claire Dodds, Director of Planning and Development, Bruce County	Dominion Ballroom North
2.	Healthier Democracies in Rural Ontario  Come and take part in a conversation about how AMO's Healthy Democracy Project's initiatives, research, and programs could improve democratic and political engagement in Ontario's rural municipalities. This project was developed in response to a growing understanding that our local democracies are strained. That fewer people are voting and running for municipal office. That it's harder to talk about complex and contentious issues with colleagues and constituents. At this discussion you can learn about how AMO is working with partners to:  1. Attract more diverse candidates to municipal office.  2. Promote more respect for the people engaged in democratic processes.  3. Encourage greater participation in local democracy and an increase in voter turnout.  4. Promote greater civic engagement and greater awareness of the role of municipal government.	Civic Ballroom North, 2nd Floor

	<ul> <li>Petra Wolfbeiss, Director, Membership Centre, Association of Municipalities of Ontario</li> <li>Stewart McDonough, Advisor, Municipal Engagement, Association of Municipalities of Ontario</li> <li>Henry Khamonde, Healthy Democracy Project Intern, Association of Municipalities of Ontario</li> </ul>	
3.	Cyber Security - We've Had a Breach, What Now?  Are you confident that in the event of a cyber attack, your operational staff and leadership teams will have a clear understanding of roles and responsibilities, and work cohesively on a unified plan of action? This plenary tabletop discussion will guide participants through an unfolding cybersecurity incident, with discussion centering around both operational incident response considerations and the management of key stakeholders. Coming out of the session, participants will have a stronger understanding of where they need to improve their decision-making, communications and related processes.  • Dan Mathieson, Former Mayor, City of Stratford, Special Advisor, Office of the President, Toronto Metropolitan University – Municipal Engagement & Rogers Cybersecure Catalyst  • Randy Purse, CD, PhD, CTDP, Senior Advisor, Cybersecurity Training and Education, Rogers Cybersecure Catalyst, Toronto Metropolitan University	Civic Ballroom South, 2 <sup>nd</sup> floor
4.	Strengthening Relationships Between First Nations and Municipalities  Join a dialogue with First Nations leaders on critical issues and effective approaches for strengthening relationships between First Nations and municipalities. Grounded in the United Nations Declaration on the Rights of Indigenous Peoples, this session will explore key areas of collaboration, including treaty rights, land-use planning, infrastructure services, environmental	Dominion Ballroom South, 2 <sup>nd</sup> floor

	protection, and economic development. Participants will gain valuable insights into building strong and enduring partnerships that respect First Nations' Inherent Rights and advance shared goals.  Chief Sherri-Lyn Hill, Six Nations of the Grand River  Deputy Grand Chief Chris Plain, Anishinabek Nation  Chief Brent Niganobe, Mississauga First Nation	
11:45am — 12:45pm	<ol> <li>Sponsored by AdvantAge – Sheraton Hall E, lower concourse</li> <li>Exploring the Rural Seniors' Care Workforce: This panel discussion will bring together seniors' care advocates, data experts and front-line providers to share their insights into health human resources challenges and opportunities in rural Ontario. Panelists will also discuss the advocacy and work being done to improve the wellbeing of seniors in rural communities.</li> <li>Sponsored by Enbridge Gas, Chestnut, Mezzanine</li> <li>Partners in climate change action: Municipalities are leading the battle against climate change. The Enbridge Gas Municipal Energy Solutions team can assist. We're connecting Ontario Municipalities with actionable solutions that can help reduce emissions and operating costs – including conservation initiatives, cleaner energy technologies and other innovative programs across all sectors. We're also partnering with organizations like QUEST that support communities in Ontario on their pathway to net-zero. Learn about how through programs, funding, and partnerships we are helping municipalities achieve their climate action goals.</li> <li>Sponsored by Epcor, Provincial South, 2<sup>nd</sup> floor</li> </ol>	

- Alternative Infrastructure Delivery & Partnership Opportunities: Discover how EPCOR's
  innovative infrastructure solutions can unlock growth and economic development in your
  community. With over 130 years of experience, EPCOR has evolved from its municipal roots
  in Edmonton to become a trusted utility partner across North America. Learn from our
  journey of delivering some of the largest water and wastewater projects using alternative
  infrastructure delivery models.
- 4. Sponsored by Hydro One Willow, Mezzanine
- Powering the future: Collaborating with Municipalities: Discover how we collaborate with municipalities and communities to plan and support a clean and sustainable future. Spencer Gill, VP & Executive Lead, Asset Management & Grid Modernization, and Kathleen McCorriston, VP, Portfolio Management
- 5. Sponsored by IESO, Provincial North, 2<sup>nd</sup> floor
- Envisioning Ontario's Electricity Future: Municipalities across Ontario are in position to shape
  the future of our electricity system enabling economic growth both regionally and
  provincially. Join the Independent Electricity System Operator (IESO) for insight on how
  communities are poised to power a new era of prosperity across Ontario.
- 6. Sponsored by MPAC, Birchwood, Mezzanine
- MPAC insights: Your questions, our answers: Be part of the conversation! Join us as we dive into MPAC's evolving role in supporting municipalities and shaping property assessments across Ontario. This dynamic session will unpack the latest trends and challenges in property valuation while exploring how emerging technologies like artificial intelligence are reshaping the future of assessments. We'll also discuss how MPAC is enhancing public understanding of the relationship between property assessment and taxation. Bring your questions or share your ideas ahead of time to ensure we cover the topics most important to you.
- 7. Sponsored by ONE Investment, Maple, Mezzanine

	<ul> <li>"Investment Dollar Earned, Tax Dollar Saved" - Municipal Investing can help reduce the taxpayer burden. This session will provide a summary of municipal investment options under the Municipal Act, including a look at both Legal List and Prudent Investment opportunities from the perspective of a rural municipality.</li> </ul>	
12:45pm – 1:15pm	Dessert with Exhibitors Sponsored by LAS	Sheraton Hall
1:15pm – 2:30pm	Concurrent Sessions	
1.	Navigating the Future of Municipal Waste Management  Explore the full implementation of the Resource Recovery and Circular Economy emphasizing the roles of producers and municipalities in managing waste and achieving targets, Take a deep dive in the status of blue box transition, as well as broader waste pressures and goals such as municipal cost and operational impacts.  • Peter Hargreave, President, Policy Integrity Inc.  • Annette Gilchrist, CMO, AOMC, CAO/Clerk/Treasurer Township of Bonnechere Valley  • Betsy Varghese, Technical Group Strategist, Waste Management, Dillon Consulting	Civic Ballroom North, 2 <sup>nd</sup> floor
2.	Leadership to Protect Employees from Unreasonable Behaviour  As employers, municipalities have a responsibility to protect their employees from harassment in their work. Yet, elected officials and staff are reporting increasing levels of incivility and harassing behaviour from some members of the public. This session will provide some examples of how	Dominion Ballroom North, 2 <sup>nd</sup> floor

	municipalities can protect their employees, including front-line library staff, and some of the legal and human resources considerations to consider.  • Frank Cesario, Partner, Hicks Morley  • Hilda MacDonald, Warden, County of Essex  • Brooke McLean, Chief Executive Officer, Bruce County Public Library	
3.	Keeping Ontarians Safe – Emergency Services Updates and Advocacy  This session will bring together all three emergency services to provide updates on advocacy, challenges and opportunities as municipalities grapple with the rising costs of keeping our communities safe.  • Rob Grimwood, President, Ontario Association of Fire Chiefs  • Greg Sage, President, Ontario Association of Paramedic Chiefs  • Lisa Darling, Executive Director, Ontario Association of Police Service Boards	Civic Ballroom South, 2 <sup>nd</sup> floor
4.	Recent Changes in Land-Use Planning: A Rural Perspective  This session will help participants learn more about how recent changes to the Provincial Planning Statement impacts rural municipalities including changes to agricultural protection, additional residential units, agricultural impact assessments.  • Andria Leigh, OPPI President and Director of Planning and Growth, Town of Innisfil  • Jack Van Dorp, Chief Planner, Bruce County  • Dr. Ashleigh Weeden, Principal Consultant, Rural Futures Research	Dominion Ballroom South, 2 <sup>nd</sup> floor

2:30pm – 3:00pm	Coffee Break with Exhibitors	Sheraton Hall
	Sponsored by IESO	
3:00 - 5:15	Plenary Programming	
3:00pm – 3:10pm	Marit Stiles, Leader of the Official Opposition and NDP	Grand Ballroom Centre/West
3:10pm – 3:15pm	NWMO Update on Site Selection  • Joanne Jacyk, Site Director-Ignace	Grand Ballroom Centre/West
3:15pm – 3:25pm	Robin Jones, President, AMO	Grand Ballroom Centre/West
3:25pm-3:40pm	AMO 2025 Pre-Budget Submission  Communities across Ontario are struggling because of provincial decisions. Municipalities are calling for a commitment from all parties to make policy and funding choices that will improve the quality of life for Ontarians in communities across Ontario. Communities need a provincial government that will:  • Invest in public infrastructure to support growth, improve transportation and prepare for the impacts of climate change  • Reduce the provinces' reliance on municipal revenues to fund health and social services programs  • Address the systemic causes of homelessness through investment in income security, and mental health and addictions treatment services.	

	Lindsay Jones, Director, Policy and Government Relations, AMO	
3:40pm – 3:50pm	AMO Advocacy Update  Brian Rosborough, Executive Director, AMO	Grand Ballroom Centre/West
4:00 - 4:10pm	The Hon. Paul Calandra, Minister of Municipal Affairs and Housing	Grand Ballroom Centre/West
4:10pm – 5:15pm	Ministers' Forum     Moderated by John Michael McGrath	Grand Ballroom Centre/West
5:15pm – 6:00pm	Provincial Government Reception, hosted by MMAH	Grand Ballroom Foyer

# Tuesday, January 21

7:00am – 10:00am	Registration Open	Concourse
7:30am – 8:15am	Insight Breakfasts	
	<ul><li>Sponsored by LAS, Osgoode West, Lower concourse</li><li>"Speeding: A Controllable Choice"</li></ul>	

	<ol> <li>Sponsored by NWMO, Sheraton Hall C, Lower concourse</li> <li>"Used Nuclear Fuel Transportation Framework, Plan and Overview"</li> <li>Sponsored by OLTCA, Sheraton Hall E, lower concourse</li> <li>LTC as Hubs: Caring for Seniors, Growing Communities</li> <li>Sponsored by Ontario ONE Call, Sheraton Hall A-B, lower Concourse</li> <li>"Transformative Journey to Public Safety Administrative Authority"</li> </ol>	
	<ul> <li>Sponsored by Air BnB, Osgoode East, Lower concourse</li> <li>"Short-Term Rentals and Economic Development"</li> </ul>	
8:30 - Noon	Plenary Programming	
8:30am – 8:40am	Bonnie Crombie, Leader, Ontario Liberal Party	Grand Ballroom Centre/West
8:40am – 9:00am	Reflections on Recent Events and the Hope for Canada - Jordan Simmons, Co-Founder and CEO, Nominee	Grand Ballroom Centre/West
9:00am – 9:10am	Mike Schreiner, Leader, Green Party of Ontario	Grand Ballroom Centre/West
9:10am – 10:00am	Innovations in Rural Health Services	Grand Ballroom Centre/West

	Accessing health services in rural communities continues to be a challenge. This panel discussion will discuss emerging innovations in Ontario's health system and what they mean for rural Ontario.  Moderated by Steve Paikin, TVO  • Dr. Dominic Nowak, President, Ontario Medical Association  • Dr. Doris Grinspun, CEO, Registered Nurses Association of Ontario	
	Dr. Neil MacLean, Executive Director, Brightshores Research Institute	
10:00am – 10:15am	Coffee Break	Grand Ballroom Foyer
	Sponsored by Bell	
10:15am - 12:30pm	Plenary Programming	
10:15 - 10:25am	The Hon. Kinga Surma, Minister of Infrastructure	Grand Ballroom Centre/West
10:25am – 11:15am	Michael J. Smither Question Box	Grand Ballroom Centre/West
	Moderator: Jody Johnson, Director, Legal Services, Halton Region	
	Sid Vander Veen, Drainage Specialist, R.J. Burnside & Associates Limited	
	Sandra Weber, Director, Planning and Development, Huron County	
	Christopher Nagy, Manager of Building and Bylaw Services & Chief Building Official, Town of Huntsville	

	<ul> <li>Ryan Brown, Director of Public Works, Municipality of Chatham-Kent</li> <li>John Ferguson, the CAO in Clearview Township - added Jan. 13</li> </ul>	
11:15am – 11:55pm	Tackling water and wastewater infrastructure challenges in rural Ontario  Managing water and wastewater infrastructure will be a challenge in coming years, with municipalities big and small experiencing pressures to invest to support growth, address aging infrastructure, and build for climate change. This panel will discuss the challenges and opportunities of a water utility in rural Ontario.  Moderated by Steve Paikin, TVO  Michele Grenier, Executive Director, Ontario Water Works Association (OWWA)  Craig Dyer - Chair of the LAS water utility feasibility study expert panel and former Chief Financial Officer of Waterloo Region  Patrick McManus, Executive Director, Ontario Sewer and Watermain Construction Association (OSWCA)	Grand Ballroom Centre/West
11:55am-12:00pm	Closing Remarks and Wrap Up Prize Draw Sponsored by Bell "Must be present to win"	Grand Ballroom Centre/West